

TOWN OF WINDSOR INTEGRATED COMMUNITY SUSTAINABILITY PLAN (ICSP)

Sustainable Development Goals & Actions

Follow-up and Tracking Table (*Windsor Town Council Meeting 26 July 2016*)

SOCIAL

Goals	Goals Described	Actions	Windsor To-Date
<p><i>Attract young adults and families</i></p>	<p>Windsor needs younger families to balance its large senior population and to provide the driving force for local growth</p>	<ol style="list-style-type: none"> 1. Encourage affordable, quality residential development. 2. Maintain related services, particularly schools. 3. Enhance recreation options. A4. Develop the waterfront 	<ol style="list-style-type: none"> 1. Affordable Housing Task-Force struck with on-going support from the Planning Dept. Committee has provided input in the provincial affordable housing strategy and continues to support affordable housing projects in town. 3. Town provided land & money towards the proposed skatepark facility. Skatepark built in 2012 3. Planned Focus Group on Recreation (Two meetings facilitated re. Youth Strategy) 3. Fitness Equipment installed on the waterfront in 2016 (funded by Tim Horton's & Windsor) (July 26, 2016) A4. Council strikes a Waterfront Development Committee in November 2014 A4. Plans for recreation and other activities on the waterfront A4. Capital investment in the Pisiquid Canoe Club in 2015/2016 capital budget A4. Fitness Equipment installed on the waterfront in 2016 (funded by Tim Horton's & Windsor) (July 26, 2016)

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<p><i>Cultivate relationships with local educational institutions</i></p>	<p>Attracting graduates of King’s-Edgehill, Avon View High School and Acadia would meet the needs of the Town of Windsor for additional younger residents and their families, and would assist local economic development</p>	<p>4. Consult with King’s-Edgehill, Avon View High School and Acadia University concerning measures that would attract their alumnae and/or their families to work and/or live in Windsor. A5. Market to HRM by educating what Windsor offers A6. Hold overnight workshops/camps for King’s-Edgehill and Avon View students to discuss issues (youth strategy workshop component). B1. Set up a time for Mayor to speak to students as annual event in conjunction with Municipal Affairs Week (early Spring). (Work with school counsellor to see if there’s any particular time which would be best. (July 26, 2016))</p>	<p>4. On-going community involvement with KES students 4. Mentorship of MPA students from Dalhousie University 4. Retention of students for Town projects. Mayor & Deputy Mayor spoke to students at Avon View High School in 2013</p> <p>Windsor Fire Dept (WFD) works with Avon View High School to host a co-op student each semester for the past three years. WFD also works to create a mentorship through the teacher, to work with at-risk students. WFD also created a Cadet Firefighter program for students aged 16-19. WFD also has an annual elementary school “Chief for a Day” prevention program for all five elem schools).</p>
<p><i>Encourage International migration</i></p>	<p>The community has endorsed the benefits of a more diverse population recognizing that international immigrants can bring energy and entrepreneurial skills to the community</p>	<p>5. Work with Hants RDA Valley REN and others to develop a promotional strategy building on Windsor’s strengths as a location for immigrants to Canada. A7. Contact King’s-Edgehill School with respect to international migration opportunities</p>	<p>5. Establishment of the new Regional Enterprise Networks (REN) and Windsor is part of the REN 3. Overall promotion of Windsor & the Valley will be done as a region. CAO spoke with Minister of Immigration to set-up a store front. He was referred to someone with YWCA who was establishing contact centres. One is located in Lunenburg and one in the Valley (but it was felt they couldn’t have more than one in the Valley) (July 26, 2016)</p>

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<p><i>Foster social interaction and healthy lifestyles for all ages and abilities</i></p>	<p>Recreation and leisure services are a key differentiator for existing and potential residents, particularly youth and seniors</p>	<p>6. Work toward an open space/active living plan for the Town.*</p> <p>7. Enhance existing parks, including updating playgrounds and recreational venues.*</p> <p>8. Continue to work with West Hants and Hantsport (July 26, 2016) to establish equitable cost sharing arrangements for recreation facilities and services used by all residents of the region.</p> <p>9. Collaborate with the Municipality of West Hants, the Province, and Parks Canada on the provision of integrated trails</p> <p>B2. Consider establishing an off-leash Dog Park (July 26, 2016)</p>	<p>6. More “snow-shoeing” and winter programming</p> <p>6. New Spring programs added to recreation programming.</p> <p>6. Share-the-Road signage installed</p> <p>6. The Joint (Hantsport & West Hants) Active Avon Active Transportation Plan was approved by council April 27, 2015. (July 26, 2016)</p> <p>7. 2011 – Donated land for skatepark – 2012 Skatepark built & completed</p> <p>7. Fitness Equipment installed on the waterfront in 2016 (funded by Tim Horton’s & Windsor) (July 26, 2016)</p> <p>8. 2011 – Updated Burgess Cres. Playground</p> <p>8. Have adopted Municipal Physical Activity Leadership (MPAL) philosophy in designing its recreation programs</p> <p>7. 2010-11 – Upgraded and made Windsor Arena more energy-efficient</p> <p>8. Continuing with Joint Pool Governance Committee for the Hants Aquatic Centre</p> <p>“Advantage Windsor” guide – done annually</p> <p>Re. Social Interaction for all ages & abilities – The Hants County Youth</p>

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			<p>Ambassadors (HCYA) is a group of ever-changing/evolving youth of different ages from different local schools that work collaboratively at organizing community events/functions to bring about community inclusion and spirit. The HCYA formed in 2013. (July 26, 2016)</p>
<p><i>Develop a safe and efficient Active Transportation network in the Town</i></p>	<p>Building a strong and resilient community includes strategic investments in Active Transportation infrastructure to meet the long-term needs of citizens in the context of increasing energy costs and the transportation needs of younger and old populations</p>	<ol style="list-style-type: none"> 10. Research and work toward a marked & signed bikeway network throughout Windsor connecting residential streets with commercial areas, recreation facilities, public institutions, parks, waterfront access points, & recreation trails.* 11. Consider and maintain walkways/sidewalks on priority public streets (<i>i.e.</i>, along main commercial streets and designated Gateway corridors, on the waterfront, and between King’s-Edgehill/Gladys Manning and the Downtown).* 12. Participate in the development of local/regional networks to provide local/regional transit. 13. Enhance the network of marked and signed pedestrian crosswalks at roadway intersections near commercial areas, recreation facilities, public institutions, parks, the waterfront, and recreational trails.* 14. Explore opportunities for funding to complete required trail network links as defined through the Green Mobility workshop. 	<ol style="list-style-type: none"> 10. Wentworth Rd. had wide sidewalks incorporated in its design to allow a bikeway 10. WBES plan to buy bike racks for downtown (see below...partnered with the Town of Windsor) 10. Bike route signs, bike racks are scheduled for implementation in 2013. Motion of Council passed June 2013. 1st phase, basic signs & website education program. 10. “Share the Road” signage installed May 2013 along Wentworth Rd., King St., Tremaine Cres., Wiley Ave., Albert St., Water St., Gerrish St, Cole Dr., & Payzant Dr. 10. Two new trails built in Windsor. The Tregothic Marsh Trail; and the Connector Stairs from River Street to the trail on the Avon River – a partnership with SWEB 10. Town website updated to include Active Transportation Plan and Bicycle NS’s Blue Route website

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		<p>15. Consider bikeways to the Wentworth Gateway.*</p> <p>16. Consider incorporating walkways and bikeways in all future gateway developments.*</p>	<p>link (which provides Blue Route Map). (July 26, 2016)</p> <p>11. Wide sidewalks incorporated into the Wentworth Rd design</p> <p>11. College Rd – Capital budget discussion</p> <p>12. \$ 7,105 grant provided to Hants County C.A.N (Dial-a-Ride)</p> <p>13. All pedestrian crosswalks are signed as per regulations</p> <p>13. Crossings & wheelchair accessibility at train tracks on Wentworth Rd. improved</p> <p>13. Crosswalk Flags at pedestrian crossings (Tremaine @ O'Brien, Payzant @Underwood, King @O'Brien/Stannus, King @Albert) (July 26, 2016)</p> <p>13 & 16 The joint (Hantsport & West Hants) Regional Active Avon Active Transportation Plan was approved by council April 27, 2015. (July 26, 2016)</p> <p>14. Recent transportation study has outlined Active Transportation and trail routes that the Town will plan for</p> <p>15. Wentworth Rd has wide sidewalks to allow a bikeway</p>

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<p><i>Increase transit options available to residents within Windsor</i></p>	<p>Windsor residents are very appreciative of the recent extension of transit services to Windsor by KTA. Further enhancements to services within the town would be welcomed especially by youth and senior’s groups. In addition, service to Metro would be very valuable to the Windsor’s working population.</p>	<p>17. Discuss potential enhancements to transit services within Windsor with KTA.* 18. Discuss the potential for extension of transit services from Halifax to Windsor 19. Encourage KTA to link its network to the Metro Transit network. A8. Evaluate efficiency & cost and seek other resources such as Dial-a-Ride, Ride-Share, Ecology Action Centre, and Park N’ Ride, as well, there may be universal software or an app available. (July 26, 2016)</p>	<p>A8. In 2010/11 fiscal year, Town provided Dial-a-Ride with a \$7,105 grant towards purchase new van.</p>

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CULTURAL

Goals	Goals Described	Actions	Windsor To-Date
<p><i>Develop a creative community that demonstrates the importance of art and culture to a vibrant economy & community</i></p>	<p>Expressions of art and culture integrated into a community’s social network – exhibitions, educational programs, performances, event venues, public spaces - - encourage social interaction, community pride, and economic opportunity.</p>	<p>20. Continue to promote and help to support the Mermaid Theatre as a key destination for arts in Windsor.</p> <p>21. Council will support collaborative initiatives where local artisans share studio space and other resources in a manner that contributes to the Town’s creative economy.</p> <p>22. Assess to enhance and grow cultural economy initiatives through the Mayor’s Task Force on Arts, Culture and Heritage.</p> <p>A9. Review the recommendations outlined by the Mayor’s Task Force on Arts, Culture & Heritage</p> <p>B3. Discuss with property owners & art community about using empty storefronts for studio/display space. (Would help bring vibrancy/vitality to the downtown. <i>(July 26, 2016)</i>)</p> <p>B4. Look at partnership with groups like Paint Windsor to raise awareness of the artistic community. <i>(July 26, 2016)</i></p>	<p>20. Mermaid Theatre, Quick As A Wink and other events are posted on the events calendar & often the homepage of Town website.</p> <p>20. Town provides an annual partial tax exemption to Mermaid Theatre and sometimes an annual grant. <i>(July 26, 2016)</i></p> <p>21. Work with the Farmers’ Market to promote local artisans and musicians. Promoted weekly on the Town’s website’s Events Calendar. <i>(July 26, 2016)</i></p> <p>21. Local art and culture are prominently displayed & promoted in the Town’s Visitor Information Centre (Tourist Bureau) located at the Hants County War Memorial Community Centre. <i>(July 26, 2016)</i></p> <p>22. Arts & Culture promoted in Visitor Guide Book</p>

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<p><i>Enhance public spaces/places so they are safe, efficient, stable and visually appealing</i></p>	<p>Building a strong and resilient community includes investments in tangible (property maintenance, urban forests) and intangible (well-designed and safe public spaces) assets that contribute to a quality of life that is protected from harm, provides a sense of stability and security, is welcoming and neighbourly, and is aesthetically pleasing for residents and guests.</p>	<p>23. Continue to actively work with the RCMP and participate in the Police Advisory Board and maintain current high levels of safety and security.</p> <p>24. Council will employ information provided by the Union of Nova Scotia Municipalities (UNSM) and other professional entities to inform decisions regarding sustainable street lighting, and will opt to integrate streetscape design criteria for lighting fixtures along main travel corridors.</p> <p>25. Apply Crime Prevention Through Environmental Design (CPTED) standards to development of public streets, walkways, trails, and public spaces.</p>	<p>23. RE. Police Advisory Board; ongoing.</p> <p>23. Active REMO WFD has purchased an off-road rescue vehicle that can access many public walking trails & areas of our community in the event of an emergency</p> <p>23. Locations for CCTV in consultation with the RCMP have been identified in critical areas to ensure public security</p> <p>23. High resolution cameras mounted in the parking lot overlooking the skatepark, Pisquid Canoe</p> <p>24. Staff is exploring LED partnerships with Hantsport and studying all options</p> <p>25. RE. CPTED – recent study & report done on Elmcroft Park, Dec. 2010</p> <p>25. RE. CPTED – consider for new skatepark location on waterfront.</p> <p>25. RE. CPTED – considered when determining waterfront fitness equipment location. (July 26, 2016)</p> <p>25. Fencing for the Burgess Cres Playground approved in the 2013/14 budget & to be (July 26, 2016) completed in 2013.</p> <p>26. RE. CPTED – looking at shrub-trimming at the Visitor Information Centre (VIC) and trimmed annually (July 26, 2016)</p>

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			<p>26. Town support given to Communities in Bloom and the Tree Canopy Project. In April 2013 approx. 250 trees were planted in & around Windsor. (July 26, 2016)</p> <p>Tree Planting held annually: 2013- approx.. 250 trees; 2014 – approx.. 100 trees; 2015 – approx.. 75 trees; 2016 - approx. 25 trees. (July 26, 2016)</p> <p>Mini-Parks planted (2013-2015) at Gerrish Street, three locations on Water Street, and one on King Street at the Windsor Fire Dept. (July 26, 2016)</p> <p>Communities in Bloom held a Dutch-Canadian Friendship Tulip Planting in Fall of 2015 and hundreds of Tulips bloomed in Spring 2016. (July 26, 2016)</p> <p>Communities in Bloom – 2015 won top-award of 5 Blooms (in Communities Under 4,000 Category) (July 26, 2016)</p> <p>Historic signs will be added to historical areas of interest.</p>

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<i>Complete Wentworth Gateway plan including provision for a bikeway</i>	The Town has adopted a plan to improve the connection of Wentworth Road into the traditional downtown. Two of three projects identified in the current Town of Windsor Capital Investment Plan that are Gas Tax eligible projects are components of this plan: He Wentworth Roundabout and sidewalks. Completion of this plan is important to articulate what has become a key entrance to Windsor since the construction of Highway 101. It links the burgeoning highway commercial area on Wentworth as well as traditional uses on Wentworth (<i>i.e.</i> the Hants County Exhibition Grounds) to the Downtown, hopefully reinforcing both important areas of the town.	<p>26. Proceed with planned elements of the Wentworth Gateway plan.*</p> <p>27. Investigate possible ways to incorporate a bikeway in the Wentworth Corridor.*</p> <p>A10. Investigate the option of painting a shoulder-line along Wentworth Rd to add a safe cycling zone.</p>	<p>26. Wentworth Road roundabout is complete.</p> <p>27. Wentworth Road upgrades and wider sidewalks on both sides of the street are complete, including a new crosswalk crossing from the adult high-school to Empire Lane</p> <p>27. “Share the Road” signs and promotion of this took place in 2013.</p> <p>Once Blue Route is established, there should be “Blue Route” signage (July 26, 2016)</p>
<i>Develop & enhance the remaining four gateway areas entering the town emphasizing Active Transportation connections</i>	The improvement of entry areas is important to the image of Windsor and supportive to the Downtown. Incorporation of walkways and bikeways in these corridors also adds valuable components to Windsor’s Active Transportation network.	<p>28. Develop gateway corridors incorporating appropriate signage, walkways, and bikeways for:</p> <ul style="list-style-type: none"> • Exit 6 into Downtown* • Water Street at Avon River Bridge* • Highway 14* • King Street (From Garland’s Crossing)* 	<p>28. Capital budget consideration – (July 26, 2016)</p> <p>28. Gateway areas will be considered under any Urban Forestry Plan</p> <p>28. Working on new signage at the VIC (Visitor Information Centre) (July 26, 2016)</p> <p>28. April 2013 – approx. 250 trees were planted in & around Windsor (including gateway entrances). Tree planting will be on-going and mini-parks planned and underway in town. (July 26, 2016)</p> <p>28. 2013 – Present: trees & flowers continue to be planted in town & in gateway areas through the Tree</p>

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			Canopy Project and Communities in Bloom. (July 26, 2016)
Assert the position of Windsor as the Birthplace of Hockey	The association of Long Pond in Windsor with the earliest known reference to a hockey-style game on ice is one of the town’s greatest assets. Windsor needs to reinforce this fact by all means possible, including the development of our hockey heritage.	<p>29. Continue to promote the connection of Windsor to hockey through signage and as an element of town promotional materials (i.e. website, letterhead, recreation directory). Ensure the Town website is prominent in promoting the town as the <i>Birthplace of Hockey</i></p> <p>30. Work with local teams and hockey associations to emphasize the same connection</p> <p>31. Investigate the potential for events that will promote the historic beginnings of hockey in the town, particularly the prospect of an annual re-creation of the game observed by Haliburton on Long Pond.</p> <p>32. Support concept of “Hockeyland” with due regard to the progress made toward development & ultimate viability of project. (July 26, 2016)</p> <p>33. Consider the development of a new regional arena in association with “Hockeyland” or as a standalone structure to replace the existing arena.</p> <p>34. Integrate lower or non-carbon intensive water and space heating systems, and/or cooling systems into any construction.</p>	<p>29. New highway sign promoting the <i>Birthplace of Hockey</i> completed in 2010</p> <p>29. New letterhead designed to promote being the <i>Birthplace of Hockey</i></p> <p>29. Website has been designed and promotes the <i>Birthplace of Hockey</i></p> <p>30. Local Minor Hockey Association (West Hants Minor Hockey Association) holds an annual hockey tournament called the “<i>Birthplace of Hockey Tournament</i>”</p> <p>31. Feb 2012 – Present – Annual Long Pond Heritage Classic is held at Long Pond on the Dill Farm www.longpondclassic.com (July 26, 2016)</p> <p>1st Annual Long Pond Heritage Classic with shinny, winter carnival, Family Fun Day, Fireworks, Corporate Challenge, senior events and more</p> <p>Feb 2013 – 2nd Annual Long Pond Heritage Classic canceled due to storm. Two female Canadian hockey players, Jenn Wakefield &</p>

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			<p>Natalie Spooner held hockey clinics with female minor hockey players and school hockey teams 2014 Annual Long Pond Classic being planned (July 26, 2016)</p> <p>33. A new Hockey Heritage Centre designed that will have two ice rinks will is being built by the Long Pond Arena Society on KES / Dill land</p>
<p><i>Continue improvement of the waterfront with emphasis on its integration with the Downtown</i></p>	<p>The Lake Piziquid waterfront has become an attractive recreational area; however, it is not readily visible or particularly accessible from areas of the Downtown that it abuts. Few buildings “overlooking” the waterfront actually do so and many potential users are not accommodated on Lake Piziquid or its shores.</p>	<p>35. Review and work toward the recommendations of the 2005 EDM report on the waterfront.</p> <p>36. Work with the Chamber of Commerce to add kiosks and paddling boat rentals, water trikes, and other watercraft to facilitate broader use of Lake Piziquid.</p> <p>37. Add picnic tables & park benches on & within the green spaces and trails along the lake.</p> <p>38. Encourage open views of Lake Piziquid.</p> <p>39. Maintain MPS policy requiring that all new buildings constructed on the north side of Water Street incorporate doors, windows, and decks facing Lake Piziquid.</p> <p>40. Ensure strong, well-signed pedestrian routes are maintained from King, Gerrish, and Stannus Streets to Lake Piziquid.</p>	<p>35. Council has formed a Waterfront Development Committee in 2014 (July 26, 2016)</p> <p>35. 2005 EDM report incorporated into Waterfront Development Plan</p> <p>35. New waterfront development concept plans approved by Council; proposals for MPS amendments discussed at PAC</p> <p>36. Establishment of revitalized Chamber of Commerce including branding of the region “Avon – the Land of Plenty”</p> <p>36. July 2013 - Lease negotiated with Piziquid Canoe Club that includes recreational canoe rentals on waterfront for the public (to commence in 2014)</p> <p>36. WBES discussing kiosks on the waterfront and that there are provisions in the Town’s planning documents</p>

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			<p>37. Junior Leadership Program painted the picnic tables along the waterfront</p> <p>The Waterfront Skatepark was completed in 2012</p> <p>38. Council will be reviewing MPS policies to refine & clarify waterfront development vision in 2013.</p> <p>40. Traffic improvements were made at Gerrish and Water Streets to improve pedestrian safety and traffic flow.</p> <p>July 13, 2016 - The Town of Windsor bought at tax sale the old Windsor Wear building located on Water Street (July 26, 2016)</p>
<p><i>Reinforce Windsor's position as a town of festivals and events</i></p>	<p>Windsor already offers many festivals and special events. One source consulted lists 16 annual events including Summer Fest, the Hants County Exhibition, and the Pumpkin Festival. These events can be augmented where beneficial, particularly in relation to the promotion of Windsor's hockey heritage, but it is arguably more important to promote events as a whole as part of the culture of Windsor and its long history.</p>	<p>41. Continue to post a calendar of events on the Town website.</p> <p>42. Promote Hants County Exhibition as the oldest Agricultural Fair in North America.</p> <p>43. Promote Windsor as a community of regular events and exciting activities.</p> <p>44. Support community initiatives to consider a variety of options for development of new festivals or events consistent with the Town's brand development.</p>	<p>41. Events continue to be posted on the Town's website – on-going</p> <p>42. Promoted on Town website</p> <p>43. Tourism Department promotes events in brochures and pamphlets annually, as well as on the Town website and at the Visitor Information Centre (VIC).</p> <p>44. 1st annual <i>Hockey Week</i> in February 2012 and is on-going (2013 was canceled due to storm). Plans underway for 2014</p> <p>44. Developing & promoting Event Sport Tourism – 5km Run, Kids of</p>

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		<p>A11. Review festivals so as to find ways to revitalize existing festivals and to add new ones (Jass, Gay Pride, etc)</p>	<p>Steel Triathlon (KOS) and Ball Hockey Tournament</p> <p>44. Mud Hero held annually at Ski Martock July 2013 – 2016 (July 26, 2016)</p> <p>44. Run or Dye scheduled held at Ski Martock in September 2013 (July 26, 2016)</p> <p>44. Sip, Chat, Connect held annually since 2012. (July 26, 2016)</p> <p>44. Dept of Community Development, Tourism & Recreation continues to work with different event organizers. (July 26, 2016)</p> <p>Member of AVESTA (Annapolis Valley Event Sport Tourism Association)</p> <p>Promotion of brand Avon – the Land of Plenty</p> <p>Organizing Comm Meeting about Economic impact of events, movies, etc.</p> <p>Films/Movies continue to be filmed locally on occasion. Unsure of economic benefits but it does give Windsor publicity. (July 26, 2016)</p>

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ECONOMIC

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<i>Evaluate the potential development of Green industries and/or industrial park</i>	Windsor's position between the Valley and Halifax, and its proximity to post-secondary institutions in both areas could make it a perfect location for development of Green industry.	<p>45. Assess the potential for growth in the Green industry sector, including future tidal power project potential.*</p> <p>46. Determine the sustainability of remaining lands in existing industrial/business parks relative to new lands (i.e. former Irving Tank Farm).</p> <p>47. Pending the outcome(s) of actions 45 and 46, promote and, if necessary, develop guidelines and incentives for this sector.</p> <p>B5. Look into if lots can be subdivided (as there is a lot of unused space) (July 26, 2016)</p>	<p>45. Wind Turbine Farm – COMFIT (discussions & negotiations are on-going) for Martock Ridge (July 26, 2016)</p> <p>45. Town has leased land to SWEB for three turbines on watershed lands</p> <p>46. Asset inventory completed by the RDA in 2012</p> <p>46. On-going discussion with the future Regional Enterprise Network (REN) and Hantsport for incubation malls and industrial / business parks</p>
<i>Adopt sustainable municipal procurement practices</i>	Sustainable procurement is a key element in operationalizing municipal sustainability goals. It involves implementation of a “triple bottom line” approach adding consideration of social and environmental consequences of goods and services to the traditional price and quality criteria applied in purchasing decisions.	<p>48. Review sustainable procurement models.</p> <p>49. Assuming identification of a suitable model, develop and adopt sustainable procurement guidelines.*</p>	<p>48. New Procurement Policy will be developed in the 2013/2014 has been developed and approved by Council in 2014 fiscal year which will also includes local buying component (July 26, 2016)</p>
<i>Establish community wireless network</i>	Windsor has assisted the Town of Hantsport to become Nova Scotia's first wireless community. A similar wi-fi network in Windsor will assist business operations throughout the town.	<p>50. Work toward establishing a community wireless network.</p>	<p>50. The Town (in partnership with the WBES) has established the MESH network providing areas of downtown Windsor with free wireless internet and is expanding the network for greater coverage</p>
<i>Reinforce the position of Windsor as the core of the West-Hants West economy</i>	Preservation and augmentation of the existing Downtown and Gateway Corridors while making the most cost-effective use of existing infrastructure while preserving vital heritage resources.	<p>51. Renew infrastructure required to support the Downtown as required.</p> <p>52. Integrate the waterfront with the Downtown.</p> <p>53. Emphasize the connection of “Gateway Areas” to the downtown as they are</p>	<p>52. in 2013 council will be making MPS changes to enhance the waterfront and downtown core</p>

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		developed through signage and Active Transportation connections beginning with Wentworth Road.	
<i>Encourage regional cooperation among businesses and local governments</i>	Collaborating with business organizations and neighbouring municipalities to share resources in order to support and market local and regional business offerings provides all municipalities with potential cost savings and strengthened efforts to attract customers (from the local area as well as from away) to businesses in Windsor, Hants RDA as well as Provincial and Federal agencies are already engaged in these activities but the Town can contribute, most notably by reinforcing its role as a regional marketplace. This is particularly true with respect to the marketing of local agricultural products.	<p>54. Partner with regional and local business groups, other municipal units (<i>i.e.</i> Municipality of the District of West Hants, Hantsport), Hants RDA the Regional Enterprise Network (REN), and Chamber of Commerce to identify and pursue economic development opportunities based on making use of local natural, labour, and technical resources.</p> <p>55. Work with local farmers (<i>i.e.</i> in West Hants West and the Annapolis Valley as well as Windsor) to develop means to improve marketing of their products in Windsor.</p> <p>56. Develop and deliver a campaign to buy local and promote needed support services. Investigate a buy-local campaign (and see what other communities are doing). (July 26, 2016)</p> <p>A12. Continue to promote the Avon Region</p>	<p>54. On-going. WBES, Hants RDA, establishment of revitalized Chamber of Commerce, as well as the Downtown Business Merchants.</p> <p>54. Chamber of Commerce completed a “branding” exercise that had wide support</p> <p>54. Worked with the RDA to position the community with the new Ship Contract</p> <p>54. MPS Amendments in Feb. 2012 relate long-term sustainability & improved governance and service structures</p> <p>54. WFD shares equipment and fire trucks with the Town to service Town and County both for many years. WFD continues to plan for the continuance of sharing resources.</p> <p>55. Support the Windsor Farmers’ Market</p> <p>56. Support the WBES, Chamber of Commerce & Downtown Business Merchants in “buy local” efforts</p> <p>56. New regulations are coming which will require everybody to be competitive & challenge the “shop local” concept. (July 26, 2016)</p>

TOWN OF WINDSOR INTEGRATED COMMUNITY SUSTAINABILITY PLAN (ICSP)

Sustainable Development Goals & Actions

Follow-up and Tracking Table *(Windsor Town Council Meeting 26 July 2016)*

Goals	Goals Described	Actions	Windsor To-Date
			February 2015 – Avon Region Citizens Coalition and the Town of Windsor made joint application to the NS Utility & Review Board for amalgamation of Windsor & West Hants (July 26, 2016)
<i>Preserve active farmland in Windsor</i>	A significant amount of the farmland in Windsor is dykeland, which is extremely valuable for agricultural use. There are a number of active farms. Farmland in Windsor contributes significantly to the character, appearance, and prosperity of the community.	57. Maintain existing MPS policy protecting active agricultural lands in Windsor consistent with the Statement of Provincial Interest concerning Agricultural Land.	57. Saltmarsh Research Project with the RDA Remove this but include somewhere else within the Environmental pillar
<i>Establish Windsor as a destination</i>	Create a focused marketing and promotion program emphasizing the unique history and environment of the town so as to encourage the perception of Windsor as a place to travel to and stop to view sites and participate in special events.	58. Develop a focused marketing program to promote key economic assets. A13. Promote Windsor to and within HRM as a great place to live & work.	58. Brand is “Avon – the Land of Plenty”
<i>Support tourism operators to increase tourism ensuring a quality experience for all guests and the development of sustainable practices</i>	Windsor and its regional municipal neighbours share similar goals to increase local tourism. Collaborating with neighbouring municipalities to promote regional tourism benefits all communities by conserving resources, offering potential cost-savings, and increasing marketing impact. Making operations as sustainable as possible bolsters the appeal to an increasing number of guest, and strengthens the resilience of the business/service, which in turn benefits other commercial services within Windsor.	59. The Town of Windsor should continue to work with West Hants, Valley REN Hants RDA, TIANS, the Province of Nova Scotia, and others to ensure tourism initiatives are coordinated in the most cost-effective manner, resulting in promotional literature / messages being disseminated efficiently through transparent and collaborative efforts amongst tourism operators, regional tourism bodies, and the province. 60. Develop policy and participate in research which enables and encourages collaborative sustainable tourism marketing efforts.	59. Identified value for money in Destination South West Nova Scotia (DSWNS) – Regional VIC (July 26, 2016) 59. The Town’s looking at alternative valley partners 59. Promotions in the Doer’s and Dreamers Guide – Event Ad 59. Targeting cruise ship / other tours – on going 59. Avon Winery Tours

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Goals	Goals Described	Actions	Windsor To-Date
		<p>61. Convene relevant tourism stakeholders to develop a strategy in support of expansion/enhancement of Windsor’s winter destination tourism – leveraging Martock Ski Area and other opportunities.</p>	<p>59. Sip. Chat, Connect held annually since inception in 2012. (July 26, 2016)</p> <p>61. Meeting being planned in May/ June with Chamber of Commerce, WBES and other stakeholders on value of DSWNS to the town of Windsor (July 26, 2016)</p> <p>61. Support with Ski Martock as they hosted Mud Hero in July 2013 and hosting Run or Dye in September 2013 host many events that draw people to the Avon Region (i.e. Mud Hero, On-Tree, Biathlon, Skiing/Snowboarding Competitions, Snowshoe Stomp, etc) (July 26, 2016)</p> <p>61. Staff sitting on DSWNS VIC Task Force (July 26, 2016)</p> <p>61. Joint initiative with Ski Martock and hosted 2nd annual snowshoe event (July 26, 2016)</p>

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Follow-up and Tracking Table (*Windsor Town Council Meeting 26 July 2016*)

ENVIRONMENTAL

Goals	Goals Described	Actions	Windsor To-Date
<i>Complete development of the second wastewater lagoons</i>	The second wastewater lagoon, which is designed and funded for construction in 2010, is essential to upgrading water quality in the lower reaches of the Avon and St. Croix Rivers.	62. Proceed with construction of the second wastewater lagoon in accordance with established plans.	62. On-going (Project scheduled for implementation in 2013 subject to funding). Windsor Waste Water Treatment Facility Plant completed on-time & on-budget and turned over to the Town Summer 2016. Plans underway for a public Open House mid-August 2016. (July 26, 2016)
<i>Continue the development and implementation of the Source Water Protection Plan for Mill Lakes</i>	A protection strategy for the Mill Lakes Watershed has been prepared but needs to be implemented in the interest of the health of water supply users and compliance with the Statement of Provincial Interest for Drinking Water Supplies	63. Review the Source Water Protection Plan.* 64. Update, revise, or replace as necessary to provide a basis for appropriate land use restrictions in the watershed. 65. Work with the Municipality of West Hants and land owners through the Mill Lakes Watershed Committee to implement necessary measures.	64. Regulations were approved by Council 2013, Source Water Protection Plan to be completed and submitted to NSDOE in June 2013.
<i>Partake in climate change adaptation case studies and pilot programs to assess and mitigate vulnerability as opportunities to do so arise</i>	Windsor has joined the Atlantic Regional Adaptation Collaborative & will work with partners to assess the potential impacts from climate change in New Minas Basin & elsewhere in Atlantic Canada. Through this initiative & active pursuit of potential partnerships & funding opportunities, the Town can attract senior government funding & expertise to protect its infrastructure & valuable waterfront resources in advance of future broadly based funding programs. Environmental emergencies (<i>i.e.</i> toxic spill, forest fire, groundwater contamination, storm surge damage, sea level rise, coastal erosion) require anticipatory	66. Contribute as planned to work on the Atlantic Regional Adaptation Collaborative. 67. Participate in research and/or land use planning pilots, case studies and/or training, where deemed appropriate to assess and mitigate vulnerability to flood and erosion risk along the coast due to storm surge and sea level rise changes.* 68. Identify vulnerable infrastructure and amenities along the shoreline and consider climate change adaptation best practices into the Town's Municipal Planning Strategy and Land Use By-Law.*	66. The Atlantic Regional Adaptation Collaborative work has been completed and a report filed in 2012 67. Active participation in the Atlantic Climate Adaptation Solutions (ACAS) project 67/68. Climate Change committee has been struck and plan development has been started in 2013. (July 26, 2016)

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Goals	Goals Described	Actions	Windsor To-Date
	<p>planning, public education & collaboration. While working to avoid or mitigate disasters is essential, it's prudent that Windsor, like all communities, simultaneously prepare for unexpected & anticipated environmental events.</p>		<p>68. Municipal Climate Change Adaptation Plan (MCCAP) underway and to be complete in 2013- completed and submitted to the Province of NS in March 2014. (July 26, 2016)</p>
<p><i>Increase street trees in developing and developed areas</i></p>	<p>Historically, Windsor was well treed with elms that were largely lost to Dutch Elm Disease in the 1960s. Many participants in the consultation process urged the restoration of trees in the urban environment. Street trees have many benefits to a community. They provide shade in the summer and weather protection throughout the year. They can also enhance appearance and character, while providing habitat for many species that enhance ecological balance.</p>	<p>69. Continue and enhance Town beautification efforts by creating / enhancing a landscape feature at all Town entrances and highway exits leading into Town.</p> <p>70. Continue to apply for and participate in the Communities in Bloom (CIB) program. CIB provides an opportunity to showcase Windsor's natural beauty along with its historic charm.</p> <p>71. Establish landscape design guidelines for public spaces that feature native plants, and when possible, represent the Town's heritage.</p> <p>72. Establish development guidelines within Town bylaw for the protection of existing trees & requirements for street line tree planting.</p> <p>73. Participate in a street tree planting program.*</p>	<p>69. Tree Planting Program (aka Tree Canopy Project) planted approx. 250 trees throughout Town on April 20, 2013 (Additional trees scheduled to be planted on Wiley Avenue between Albert & Wilson in conjunction with capital projects. (July 26, 2016)</p> <p>Town support given to Communities in Bloom and the Tree Canopy Project. Tree Planting held annually: 2013- approx.. 250 trees; 2014 – approx.. 100 trees; 2015 – approx.. 75 trees; 2016 - approx. 25 trees. (July 26, 2016)</p> <p>Mini-Parks planted (2013-2015) at Gerrish Street, three locations on Water Street, and one on King Street at the Windsor Fire Dept. (July 26, 2016)</p>

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Goals	Goals Described	Actions	Windsor To-Date
			<p>Communities in Bloom held a Dutch-Canadian Friendship Tulip Planting in Fall of 2015 and hundreds of Tulips bloomed in Spring 2016 (July 26, 2016)</p> <p>70. Pat Gould-Thorpe and Heather Donahue members of new CIB committee</p> <p>71. Similar to # 69 and walking trails/Shell Park developed as a result of some trees being removed</p> <p>72. Similar to # 69 & 71</p> <p>73. Similar to # 69, 71 & 72</p> <p>July 2013 — Project Proposal Windsor Mini Parks & Wentworth Entry Way Tree Planting...mini parks currently being developed at Avonian Mall and Gerrish Court. (July 26, 2016)</p>
<i>Support the concept of community gardens</i>	<p>With its unusual combination of fertile agricultural land and high percentage of rental and apartment accommodations, Windsor is particularly likely to benefit from the creation of a community garden in which residents or groups can rent a plot at a modest fee to grow their own food and flowers. Such plots are the ultimate expression of local consumption with benefits in terms of social interaction, community health, & reduced cost of production.</p>	<p>74. Assist in identifying an appropriate location for a community garden.</p>	<p>74. Researching (Underwood Dr) as there is also community interest in that area.</p> <p>74. Community Garden started at New Boundaries in 2012 & has happened annually until present (2016) planning again for 2013 (July 26, 2016)</p>
<i>Explore opportunities to maintain and</i>	<p>Many of the structures owned by the Town of Windsor are in need of repair and/or have elements that require replacement.</p>	<p>75. Complete the planned survey of Town assets to determine future capital and operating needs.*</p>	<p>75. Majority was done by Engineering Technician. Info stored in either the GIS Arc View and/or Excel</p>

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Goals	Goals Described	Actions	Windsor To-Date
<p><i>improve upon existing municipal buildings using sustainable building design.</i></p>	<p>Opportunities to make improvements using latest knowledge and best practices for more sustainable building systems, including the use of local or non-toxic materials and the integration of renewable energy sources, should be considered. The Town may also find increased opportunities for grants and funding from external sources to support the development of these types of projects.</p>	<p>76. Explore opportunities in current grant programs to receive funding to replace/retrofit buildings.</p> <p>77. Undertake needed roof repairs on civic buildings.</p> <p>78. Integrate lower or non-carbon intensive water and space heating systems, and/or cooling systems into municipal buildings as opportunities to do so present themselves.*</p>	<p>spreadsheets. (Done in 2010 & early 2011)</p> <p>76. In 2010 and 2011 the Windsor Exhibition Arena had work done through the Ice Rink Energy Project. Work consisted of the new e-ceiling and energy-efficient lighting.</p> <p>77. Capital investment in the Pisiquid Canoe Club in 2015/2016 capital budget which included a new roof on the Town-owned building (July 26, 2016)</p> <p>78. HVAC in Town Office (2nd Floor) at 100 King St.</p> <p>The Town undertook an Energy Audit of its buildings & vehicular assets in 2011.</p> <p>Salt Dome – New wood dome storage system on existing foundation done Fall 2014 (July 26, 2016)</p> <p>Public Works Sheds 2016 – Maintenance & upgrades done to both buildings, including lunch room, washroom (with new plumbing and electrical done in lunch room & washroom), new doors, heat-pump installation, and major overhaul on boiler for better efficiency. And, overhead doors to be done Summer 2016. (July 26, 2016)</p>

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			LED & Fluorescent lighting assessment to switch existing lights to LED was conducted in 2013 on the Public Works Shed and Storage Bldg.
<i>Explore opportunities to improve energy efficiency and energy conservation</i>	Some municipal units are considering participation in a collaborative effort to pursue an energy strategy and/or become a member of the Federation of Canadian Municipalities program Partners for Climate Protection (PCP). Doing so would result in an action plan to achieve cost savings and protect environmental resources by improving energy efficiency and conservation. As well, all municipal units participating in the PCP framework could implement an Education and Awareness campaign about energy efficiency and conservation. Participation in PCP will advance efforts to minimize corporate and community emissions of greenhouse gases. Doing so will result in cost savings and improved energy security, while simultaneously benefiting the environment.	79. Participate in a collaborative effort to join the Partners for Climate Protection Program. 80. Undertake a cost-benefit analysis of waste transportation options.*	Windsor will be switching streetlights to LED (date not yet known) Street lights are being converted to LED
A1. <i>Protect the Town's investment in its streets, roads and sidewalks assets</i> (Approved by Council April 23, 2013 Town Council Meeting)	Streets and roads in good repair encourage commerce and industry growth. It reduces liability issues, makes the town attractive and has economic benefits	A1. Prioritize streets and roads for repair, upgrading or maintenance on an annual basis as identified in the capital budget.	81. On-going
A2. <i>Encourage human-powered forms of travel such</i>	Active transportation is efficient and affordable. Sidewalks in good repair will provide many societal benefits resulting in better health if	A2. Prioritize sidewalks for repair, upgrading or maintenance on an annual basis as identified in the capital budget.	82. On-going

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<p><i>as walking and cycling</i></p> <p>(Approved by Council April 23, 2013 Town Council Meeting)</p>	<p>people can use them without fear of tripping, or having uneven rides in a wheelchair</p>		<p>The joint (Hantsport & West Hants) Regional Active Avon Active Transportation Plan was approved by council April 27, 2015. Since then, two new trails have been built in Windsor. The Tregothic Marsh Trail; and the Connector Stairs from River Street to the trail on the Avon River – a partnership with SWEB. (July 26, 2016)</p>
<p>A3. <i>Protect environment by providing for sewage disposal systems, storm water drainage and reduction of groundwater contamination</i></p> <p>(Approved by Council April 23, 2013 Town Council Meeting)</p>	<p>Developing and maintaining waste water systems including sanitary sewer systems and separate storm water systems, including storm water and flood damage control systems</p>	<p>A3. Prioritize waste water system upgrade or maintenance systems on an annual basis as identified in the capital budget.</p>	<p>Summer 2016 – Windsor’s Waste Water Treatment Facility completed (July 26, 2016)</p>
<p>A14. Protect the natural & ecological assets of the Town</p>			<p>A14. Saltmarsh Research Project</p>